

CANADIAN
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CIIA / ICAI

Annual Report 2006-2007





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CIIA's Mission

The mandate of the Canadian Institute of International Affairs is to promote a deeper understanding of international affairs and of Canada's role in a changing world by providing members with a non-partisan, nationwide forum for informed discussion, analysis and debate. By bringing together all interested parties—private sector, government, academia, NGO representatives, as well as the concerned public—to examine global issues through a distinctively Canadian lens, CIIA contributes a unique perspective on Canada's place in the world.

CHAIRMAN'S MESSAGE

Fellow Members—

In his report that follows our President, Douglas Goold, describes a very busy and successful year for the Canadian Institute of International Affairs.

On behalf of the CIIA Board of Directors, Branch Presidents, and members across Canada, I thank Doug and his hardworking team for the breadth and quality of the programs and publications they produced. We have been well served by this capable and dedicated group of people.

As you all know from subsequent events, 2007 was an end as well as beginning. After 80 years of distinguished service the CIIA transformed itself into the Canadian International Council. The decision to do so was motivated in part by funding challenges. But much more importantly, it resulted from a positive

decision to create something new—an organization that combined the long-established strengths of the CIIA with the vision and drive of Jim Balsillie, co-Chief Executive Officer of Research In Motion (RIM), and founder and benefactor of the prestigious Centre for International Governance Innovation of Waterloo, Ontario.

The CIC has been successfully launched. An enormously productive fundraising dinner has been held, a distinguished inaugural board has been appointed, a robust research program has been agreed upon, an impressive roster of research fellows has been announced, an ambitious and an exciting branch development program has been approved, and a busy program of publications and events across Canada has been scheduled. Already, the reality of the CIC has matched its vision, and the best is yet to come.

Over its long history, the CIIA benefited from the wisdom, generosity, and efforts of scores of Canadians who cared about international issues and Canada's role in the world, and who believed that our country would benefit from informed debate on the issues of the day. Those who started the CIIA in 1928, and those who joined it over the ensuing decades, created a respected and valued non-partisan organization. The best of all of its traditions will be continued in the CIC.

Thank you to all who have contributed to the success and reputation of the CIIA over the years. Thank you also for the privilege of being chairman during this period of transformation and renewal.

Yours sincerely,

John A. MacNaughton, C.M

PRESIDENT'S MESSAGE

The fiscal year 2006-07, which ended June 30, 2007, was again an important year for the Canadian Institute of International Affairs/Institut canadien des affaires internationales, because it was the first full year of operation under the agreement signed with the Centre for International Governance Innovation on March 1, 2006. The agreement called for the creation of the Canadian International Council/Conseil international du Canada (CIC) to coordinate joint activities and publications between the two non-partisan organizations.

These activities include the annual Foreign Policy Conference and the National Speaker's Program, both branded with the name and logo of the Council. The annual conference, which was held in Montréal in March under the title *Conflict, Reconstruction, and the Dilemma of Intervention/Conflit, reconstruction et le dilemme de l'intervention*, was bilingual and attracted more than 220 participants and an impressive list of speakers, including John English and Andrew F. Cooper from CIGI. Meanwhile, funding from the National Speakers Program made it possible for our branches across the country to hold more than 90 events during the year, including speakers, roundtables, and seminars.

Support from CIGI also made it possible to produce six issues of *Behind the Headlines*, including Jean Daudelin's provocative *Canada and the Americas: A Time for Modesty*, which argued that, given its poor track record, Canada should tone down its

expectations for the hemisphere, with an emphasis upon Canada's "natural partners": Mexico, Brazil, and the Caribbean.

Along with our partners at CIGI, we were delighted to host the fifth annual Hemispheric Meeting of the Councils for International Relations, in Waterloo and Toronto. The two-day conference, which concluded with a dinner hosted by Scotiabank in Toronto, attracted senior representatives from sister organizations in Argentina, Brazil, Chile, Mexico and the United States. Topics under discussion included recent elections in Latin America, the significance of Hugo Chavez, the role of the United States in Latin America, and regional political architecture.

The CIIA's status did not change during the year, and the branches continued to operate under the CIIA's by-laws. Meanwhile, talks continued about expanding the successful relationship between the CIIA and CIGI. In early May, CIGI distributed the draft of a document entitled *Enhancement of the Canadian International Council*. Though it did not lead immediately to renewed negotiations, many of its ideas—about incorporating the CIC as a separate legal entity; establishing partnerships with like-minded non-partisan organizations; a national fellowship program; the creation of a Senate to oversee research activities; the appointment of an Executive at Large; and using funds to strengthen the CIIA's publications and branches—all foreshadowed the Memorandum of Understanding signed in October 2007, the negotiations for which, and

completion of, falls outside the period under consideration. That document, as well as the name change to the CIC, was approved by 97 percent of voting CIIA members in a proxy vote on November 23. The last meeting of the board of the CIIA was held on January 29, 2008.

We are grateful for the \$250,000 contribution, part of the four year agreement with CIGI, from Jim Balsillie. Fundraising remained a challenge, though our loss shrank for the third consecutive year to a still substantial \$102,531. Funding from government sources remained minimal—about 6 percent of revenues. Most of it came from two sources: an annual grant of \$40,000 from the Department of National Defence for program-specific activities, and a Social Sciences and Humanities Research Council of Canada grant in support of the *International Journal*.

I would like to thank our hardworking board, particularly those who have been with us for many years, our dedicated National Office staff, and our volunteer branch executives, who do a wonderful job of carrying out our national mandate.

I would particularly like to thank the Hon. Roy MacLaren, who stepped down from the board in the autumn of 2007 after many years—first as chair and then as a board member—for his dedication, constant wise counsel, and good humour.

Sincerely,

Douglas Goold

NATIONAL PROGRAMS

DISTINGUISHED LECTURE SERIES

The **BMO Financial Group/CIIA Distinguished Lecture Series 2006** was entitled *Global China* and brought four international experts to Canada to address aspects of China's international ambitions, the geopolitical contexts in which China operates, its interactions with other powers both regional and global, and the domestic political forces that shape its international relations. The series consisted of four discrete lectures in September and October, edited excerpts of which were published in the November 2006 edition of CIIA's *Behind the Headlines* (volume 63, number 5).

Jeffrey Bader, Director of the China Initiative at the Brookings Institution, launched the series at the Fairmont Palliser in Calgary on September 7 with a talk entitled *China's Rise: What it Means for the Rest of Us*. An op-ed titled "Oil-hungry China belongs at big table" based on the lecture and co-authored by Bader and his Brookings Institution colleague Erica Downs was printed by the *Calgary Herald* on September 8. His lecture and a special interview were featured in a CBC Newsworld documentary shown across the country on September 26.

The series' second lecture was given at the Crowne Plaza Hotel Georgia in Vancouver on September 11 by Ted Fishman, author of the international best seller *China Inc: How the Rise of the Next Superpower Threatens America and the World*. Fishman's address was titled *China in the Age of Globalization or Globalization in the*

Age of China? and attracted a CIIA-record audience in Vancouver of over 200.

Jacques Mistral, an economist in the Conseil d'analyse économique, Bureau du Premier Ministre de la République Française, delivered the series' third lecture in Montréal on October 3. Mistral's bilingual presentation at the McCord Museum of Canadian History was titled *Economic Interests and Strategic Rivalries in Asia-Pacific/ Intérêts économiques et rivalités stratégiques en Asie-Pacifique* and once again attracted a capacity audience.

Minxin Pei, Director of the China Program at the Carnegie Endowment for International Peace, gave the series' final lecture on October 12 at the MaRS Centre in Toronto. His address, titled *China's Political Evolution: Implications for Beijing's Foreign Relations*, was shown on TVOntario's show *Big Ideas* in early July 2007 and audio of his talk remains accessible on the TVO website.

CIIA is grateful for the generous support of the series' sponsors that allowed all lectures to remain free and open to the public. Particular recognition goes to the series' title sponsor, BMO Financial Group. Nexen Inc. supported the series as national sponsor, and nine companies and institutions gave their support to lectures in specific cities: Power Corporation of Canada, Teck Cominco Limited, Liu Institute for Global Issues, Vancouver International Airport Authority, RBH Inc., ARC Financial Corporation, Fraser Milner Casgrain LLP, Kruger Inc., and Precision Drilling Corporation.

HIGH SCHOOL CONFERENCE

CIIA's annual conference for high school students in the Toronto area—a collaboration with Father Bressani Catholic High School (in Vaughan, ON)—took place on May 1 at York University and examined the theme *Canadian Foreign Policy*. The conference brought together 330 students for a keynote speech by LCdr Albert Wong, Senior Public Affairs Officer, Department of National Defence, and former member of the Strategic Advisory Team-Afghanistan, before breaking into seven smaller workshops for more focused dialogue. LCdr Wong covered a variety of aspects of Canada's mission in Afghanistan, including both significant positives and challenges that remain.

Workshops examined topics as diverse as Sudan and the Responsibility to Protect, Global Health as a Human Right, Conflict and Health, and Underdevelopment and War, and attracted workshop leaders from Physicians for Global Survival, Project Ploughshares, the University of Toronto, and the York Centre for International and Security Studies (YCISS). Many thanks should be attributed to TD Financial Group whose generous funding made this event possible, and to Wayne Garthson and the staff at Father Bressani CHS whose dedication ensured a large number of students could gain unique insight into a range of international issues.

ROUNDTABLES

CIIA National Office again convened a number of timely roundtables in Toronto in 2006-07. The first was a collaborative event with the Canadian Coalition on HIV/AIDS and Youth in Africa in late July 2006, just three weeks in advance of the 16th International AIDS Conference in Toronto in August. The panel session titled *The AIDS Pandemic: Canadian Responses to a Global Challenge* was held at the MaRS Centre, attracted a capacity audience on a midsummer evening, and featured three panelists: Joanne Csete, Executive Director of the Canadian HIV/AIDS Legal Network, Rupert Kaul, Department of Medicine, University of Toronto, and Lucas Robinson, Communications Manager, Canadian Coalition on HIV/AIDS, and Youth in Africa.

On September 28, Mokhtar Lamani, Representative of the Arab League in Baghdad and Visiting Fellow at the Centre for International Governance Innovation (CIGI) in Waterloo, spoke on the topic *Inside Truths from Inside Baghdad*. Mr. Lamani's breadth of knowledge and experience ensured an engaged audience and lively discussion.

Jaivir Singh, Professor at the Centre for the Study of Law and Governance at Jawaharlal Nehru University in New Delhi was the guest of honour at a special breakfast roundtable on October 5. Prof. Singh's topic was *The Erosion of Property Rights in India*. On November 8, Paul Rogers, Professor of Peace Studies at the University of

Bradford gave a well-attended talk on the subject *From 'The War on Terror' to 'The War in Space': Five Years in the Life of an Empire*, and on December 7 National Office hosted Allan Goteib who spoke on his recently-released book *The Washington Diaries: 1981-1989*.

Roundtables in the New Year began with four in quick succession in February. The first was in collaboration with the Atlantic Council of Canada in which Ted Whiteside, Head of the Weapons of Mass Destruction Centre at NATO, addressed *NATO Activities in Afghanistan and Against Weapons of Mass Destruction*. The second featured Kamran Bokhari, Senior Analyst with Strategic Forecasting, who spoke on *Pakistan: Local Politics with Global Implications* on February 15. Paul Meyer, Ambassador & Permanent Representative of Canada to the United Nations Office and the Conference on Disarmament in Geneva, spoke on February 26, and the following evening featured a roundtable presented in partnership with the Couchiching Institute on Public Affairs (CIPA). The CIIA/CIPA session featured David Goodhart, Editor of Prospect Magazine, who addressed the topic *Diversity and Integration: A British Perspective*.

CIIA presented three sessions in collaboration with other organizations in May and June, the first of which featured Professor Harold James of Princeton University addressing a lunchtime roundtable on *The Future of the US Dollar as a Global Currency*. The event with Prof. James on May 15

was presented in collaboration with CIGI and the University of Toronto's G8 Research Group. On May 16, Fraser Cameron, Director of the EU-Russia Centre in Brussels, addressed the topic *North America, the EU and Russia: The End of Illusions?*, an event presented in partnership with the Canada Eurasia Russia Business Association (CERBA). David Sproule, former Ambassador of Canada to Afghanistan, was the guest speaker for the last roundtable on June 15, presented in collaboration with the Munk Centre for International Studies at the University of Toronto.

CIIA also undertook two invitation-only expert roundtables in 2006-07, both held at CIIA National Office. The first was held over half a day on July 11, 2006, was titled *Regional Security in Central Asia*, and addressed the geopolitical situation in the greater Central Asian region. The roundtable resulted in the inaugural issue of CIIA's new web-based International Security Series, published in July 2006 and available on CIIA's website, www.ciiia.org.

The second invitation-only expert roundtable was held over a full day on November 16 and was titled *NATO in Afghanistan: Benchmarks for Success & 'Exit Strategy' Scenarios*. The roundtable brought together government representatives, academics, and experts from Canada and abroad to assess a range of scenarios for NATO's mission in Afghanistan; it was conducted under the Chatham House Rule.

FOREIGN POLICY CONFERENCE

CIIA's annual foreign policy conference was presented in 2007 as a program of the Canadian International Council (CIC). The conference brings together a distinguished audience of Canadian and international thinkers—including CIIA members, academics, policymakers, Canadian Forces members, NGO representatives, members of the private sector, and students—to discuss how and where Canada might better exercise its influence in the global community.

The bilingual conference attracted over 220 participants, and was held at the Omni Mont-Royal in Montréal on March 22-23. Titled *Conflict, Reconstruction and the Dilemma of Intervention/Conflit, reconstruction et le dilemme de l'intervention*. The conference itself was divided into three distinct—although highly complementary—sections: a) International Responses to Conflict; b) From Conflict to Reconstruction; and c) Conflict and Intervention: Canadian Experience.

Conference speakers were: David Black (Dalhousie University); John Bruce (Land and Development Solutions International, Inc.); Rex Brynen (McGill University); Andrew F. Cooper (CIGI); Col. Michel Duhamel (Canadian Forces); Stephen Cornish (CARE Canada); Robert Fatton Jr. (University of Virginia); Jean-François Gagné (NPSIA); Peter Gizewski (DND); Robert Greenhill (President, CIDA); Fen Osler Hampson (Director, NPSIA); Hon.

Colin Kenny (Chair, Standing Senate Committee on National Security and Defence); Jean-François Lévesque (UQAM); Rohinton Medhora (Vice President, IDRC); Julian Schofield (Concordia University); Yasmine Shamsie (Wilfrid Laurier University); Michel Soula (Head, Crisis Management Policy Section, NATO); Michael Wodzicki (Rights & Democracy); and Marie-Joëlle Zahar (Université de Montréal). Several conference presentations were adapted into publications of Behind the Headlines, International Insights, and the International Security Series.

In order for the CIIA to contribute to policy development processes through informed public discussion of Canada's foreign policy priorities, we rely on the generous financial support of many organizations and companies. The CIIA sincerely thanks the conference's financial supporters:

Canadian International Council (Presenter); Bell Canada (Gold Sponsor); Alcan Inc., BMO Financial Group, Bombardier Inc., Department of National Defence, Nexen Inc., Rights & Democracy (Silver Sponsors); Concordia University (Bronze Sponsor); SNC Lavalin (Keynote Sponsor); Institute for Research on Public Policy (Session Sponsor); Alstom (Breakfast Sponsor); Conseil des relations internationales de Montréal (Promotional Partner).

In conjunction with the foreign policy conference, CIIA also hosts an annual **Youth Symposium** that brings together students and young professionals from across the country and young Canadians studying abroad to present, discuss, and debate their research and ideas in an environment of academic peers. The 2007 Youth Symposium brought together 65 young people from across the country for a half-day, three-panel discussion on the topic: *Conflict, Poverty, and International Interventions/Les conflits, la pauvreté et les interventions internationales*. The Symposium's three panels focused on the following areas: "Understanding Security/ Comprendre la sécurité"; "Conflict, Poverty, and International Responses/ Conflits, pauvreté et réponses internationales"; and "Canada in Afghanistan/Le Canada en Afghanistan". Panelists were: Cristina Badescu (University of Toronto); Andrew Pinto (University of Toronto/Physicians for Global Survival); Jennifer Mustapha (McMaster University); Yannick Quéau (UQAM); Pierre Jolicoeur (Queen's University); Samir Battiss (UQAM); Barbara Harvey (Law Clerk, Federal Court of Canada); Captain Nils Norman French (American Military University); David Perry (Dalhousie University); Chris Van Herk (Caarleton University). The presented papers were circulated in advance of the symposium and are available on the CIIA website. CIIA's 2007 Youth Symposium was made possible with the generous support of Scotiabank (Title Sponsor), and Paramount Resources Ltd. (Gold Sponsor).

AROUND THE BRANCHES

The programming year across 13 CIIA's branches—12 in Canada and one in Boston—was one of the busiest in a decade, in part due to a revived National Speakers program (NSP) and, as always, thanks to the tremendous contribution of volunteer executive boards. The NSP, offered through the Canadian International Council, allowed branches to solicit funding in three categories: individual speaker, panel/seminar, and conference. As a result of increased programming, over 90 events with several panel forums and conferences, the CIIA was able to increase its visibility as well as membership, which reached over 1,400 in September 2007.

As always, branch activities were heavily influenced by the developments in Ottawa as well as abroad. Continued Canadian involvement in Afghanistan and related NATO issues, Canada-US relations, Six-Party Talks on North Korea and the flaring Middle East were some of the popular topics addressed. Conservative government policies on energy, Kyoto and global environment, and Arctic issues have provided food for thought and were vigorously discussed in many branches.

Afghanistan, by far, was the most debated topic during this year. Many members in Toronto, Regina, Montréal, Halifax, and Saskatoon have turned out on different occasions to listen to presentations delivered by David Sproule, who just returned from Kabul after serving two years as Canadian Ambassador in Afghanistan and Colonel Mike Capstick, former Commander of Strategic Advisory Team-Afghanistan.

OTTAWA

The National Capital branch organized a successful panel on *Afghanistan: What's at Stake and What Can be Done About It?* featuring an excellent roster of experts such as, David Mulrone, Associate Deputy Minister, Afghanistan, DFAIT; Fen Osler Hampson, Director, NPSIA, Carleton University; Hon. Flora MacDonald, former Secretary of State; Marc André Boivin, Deputy Director, Peace Operations Research Network, University of Montreal; Errol Mendes, Prof., University of Ottawa, and Roland Paris, Associate Professor of Public and International Affairs, University of Ottawa. The final report produced by the branch was widely disseminated among different government agencies dealing with Afghanistan.

Following the successful 2005 conference on China, the branch staged another high-profile conference focusing on *India Emerging: Implications for Canada*, which addressed many political, economic and security issues pertinent to India's rise as a global power and bilateral relations. Some of the papers presented at the conference were published in a special issue of CIIA's *International Journal* (Volume 62, no. 4). The branch also hosted a Parliamentary Forum: *Canada's Foreign Policy Priorities in the Post 9/11 Era*, featuring Deepak Obhrai, M.P.; Hon. Ujjal Dosanjh, P.C., M.P.; and Alexa McDonough, M.P. to encourage an in-depth exchange of views on emerging foreign policy issues by representatives of the

political parties in the House of Commons. The year concluded with a special address delivered by Prime Minister of Netherlands, HE Dr Jan Pieter Balkenende, who presented *The Long Trail: Working Together to Enhance Stability, Social Cohesion and Sustainability*.

REGINA

In Regina, the branch hosted LGen. Ray Crabbe, former deputy chief of defence, who reflected on the ability of the United Nations to provide a "rapid response" force to deal with small international incidents before they become major conflicts between nations. The branch also hosted a panel session on *Promoting Democracy: International Development in Good Governance*, with Dr. Gordon Barnhart, Lieutenant Governor of Saskatchewan, and Brad Farquhar, founding chair of the Democracy Promoters' Network.

MONTRÉAL

The Montréal branch hosted Sheila Arnopoulos, a lecturer and investigative journalist and Dr. Vithal Rajan, Political Economist and Human Rights Activist, at a panel that explored the unique role women play in India's development. At other events, Gwyn Morgan, Vice-chairman, Encana, spoke on the dangers of oil dependency Carlo Dade, Deputy Director for the Canadian Foundation for the Americas, presented *The Privatization of Foreign Development Assistance*. Dr. Ahmed Djoghla from the UN Secretariat of the Convention

on Biological Diversity shared the latest news on *Achieving the 2010 Biodiversity Target*, and Gordon O'Connor, Minister of National Defence addressed a bilingual crowd with *Rebâtir l'Afghanistan et protéger notre avenir*. The increased level of activities put out by dedicated executive board of the branch throughout the year resulted in higher membership which reached 87, up from previous 54.

VANCOUVER

The Vancouver branch continued to build on the previous year's achievements with high-profile events featuring His Excellency David H. Wilkins, Ambassador of the United States to Canada, who discussed the unique aspects of the relationship between Canada and the United States; Hon. Flora MacDonald, former Secretary of State for External Affairs, who spoke on *The Challenges and Realities of Afghanistan*, and Dr. Paul Evans, Co-CEO and Chairman of the Asia Pacific Foundation of Canada, who engaged the audience on the topic of *Living with a Nuclear North Korea: Regional Dilemmas and Canadian Options*. The branch also hosted the first annual Inter-University Debate on International Affairs in conjunction with the International Relations Students Association of UBC in an attempt to reach out to and support student communities in Vancouver.

TORONTO

The Toronto branch, with over 400 members on its roster, started its programs with a panel on *Canadian Responses Post Kyoto*, featuring Elizabeth May, Executive Director, Sierra Club; Dr. Thomas Homer-Dixon, Director, Trudeau Centre for Peace and Conflict Studies, University of Toronto and Peter Foster, a columnist for *National Post*. One of the highlights of the year was a luncheon with Robert Greenhill, President of CIDA and former member of CIIA National Board of Directors, who addressed *Canada's Development Challenges*, citing enormous pressures facing Canada on the key issue of the approach to—and funding for—international development. The year wrapped up with another panel addressing *International Security Issues for Canada: Food, Disease Control & Critical Infrastructure: How Secure is Canada?* featuring Craig Gibson, information security consultant, Securix; Dr. Thomas Pawlick, author and food security expert; Dr. Peter A. Singer, Co-Director, McLaughlin-Rotman Centre for Global Health, and Alicia Wanless, executive director, International Perspectives.

SASKATOON

The Saskatoon branch hosted a number of speakers on a great variety of topics. Dr. Lloyd Axworthy, President and Vice Chancellor,

University of Winnipeg and former Minister of Foreign Affairs addressed *A North American Agenda: Building a new architecture*. Nuala Lawlor, a political affairs officer at the Canadian Embassy in Sudan offered her perspective on *A Country in Crisis: Conflict in the Sudan*, while Robert Calderisi, former Country Director for Central Africa at the World Bank spoke on the topic of his latest book, *The Trouble with Africa: Why Foreign Aid Isn't Working*.

VICTORIA

In May 2007, the Victoria branch hosted its first policy conference in many years. Entitled *NATO: A Future or Demise?*, the two-day conference attracted over 70 policy experts from Canada, Europe and the US for discussions about the future of NATO and Canada's overall security and defence policies. Among other speakers hosted during the year were: Brig-Gen. (ret) Don Macnamara who addressed *Canada's National Security in a Globalised World*; Hon. Flora MacDonald, who spoke about the realities facing Afghanistan drawing from her extensive diplomatic experience and frequent visits to this country; John McArthur, Associate Director of the Earth Institute at Columbia University who addressed *Halving global poverty by 2015: Opportunities for Canadian Leadership*; Senator Hugh Segal, former Chair of the Senate's Foreign Affairs committee, who shared his views on *Changing Foreign Policy Exigencies*, and Rear Adm. Roger Girouard, Commander Maritime Forces Pacific and JTF Pacific who spoke about *Asia Pacific Engagement and the Geopolitical Situation in this Region*.

THUNDER BAY

The Thunder Bay branch hosted Dr. Walid Chahal from Lakehead University, who spoke to a packed auditorium about Lebanon's history and providing the context for Israel's incursion of South Lebanon in summer 2006; Prof. H. Adam, Simon Fraser University and Prof. K. Moodley, UBC, discussed the Middle East crisis drawing lessons from past struggles in South Africa at a panel discussion on *South African Lessons for the Elusive Peace in Israel/Palestine*, and Prof. Carl Young, also from Lakehead University, addressed the timely issue of *The Korean Peninsula, Division and Crisis*.

HAMILTON

The Hamilton branch offered its members a variety of events on current international issues. Among the highlights was a reception and lecture with William Kosar, Legal Advisor with the International Development Law Organization based in Kabul, Afghanistan, where he advises the national government on legal reforms. Dr. Colin Campbell, the branch's programming coordinator and a high school teacher in Hamilton, shared his perspectives on *Multiculturalism in the Balkans* after travelling extensively through the countries of the former-Yugoslavia. Following its long-established tradition of supporting young scholars, the branch continued to provide a scholarship to McMaster university students focusing on international affairs.

CALGARY

The Calgary branch organized a panel session on *North Korea, the Bomb, and the Future of the Nuclear Non-Proliferation Regime* with Dr. Jim Keeley, University of Calgary, and Dr. Duane Bratt, Mount Royal College, who also serves as the branch's president. The highlight of the year, perhaps, was a panel discussion organized in cooperation with Calgary Economic Development and Washington-based Center for Strategic and International Studies (CSIS). Dealing with *Energy Cooperation in the Western Hemisphere: Benefits and Impediments*, the panel featured Dr. Sidney Weintraub, William E. Simon Chair in Political Economy, CSIS; Annette Hester, Senior Fellow, CSIS and Fellow, CIGI; Dr. Lowell Fleischer, Senior Associate, CSIS, and Luis Giusti, former CEO, PdVSA.

WATERLOO REGION

The Waterloo Region branch continued to enjoy its close relationships with a number of locally based universities and think-tanks that allow the branch to host an interesting variety of guest speakers. Prof. Paul Rogers, Director of Peace Studies Program at Bradford University in UK gave a public lecture co-sponsored by Project Ploughshares and CIGI on *Into the Long War: Contemporary Threats to International Peace and Security*. Michael Bell, known to many CIIA members as former Canadian Ambassador to Egypt, Israel, and Jordan, and Chair of the International

Reconstruction Fund Facility for Iraq (IRFFI) Donor Committee presented *Is There a Jerusalem Solution?* An international panel on *Afghanistan and After: Future Foreign Policies*, featured distinguished experts Dr. Ramesh Thakur, Senior Fellow at CIGI, Dr. Bill Maley, Director of the Asia-Pacific College of Diplomacy, Australian National University and Dr. Terry Copp, Director of the Laurier Centre for Military Strategic and Disarmament Studies.

BOSTON

Boston, the only CIIA branch outside Canada, continued reaching out to the small Canadian community in the area by hosting several high-profile speakers, such as: Senator Hugh Segal, former chair of the Senate's Foreign Affairs Committee, who spoke on *Stability Through Transition: Canada's Political Dynamic*; Diane Francis of the National Post, who offered her perspective on *What Lies Ahead for Canadian Politics?* and Dr. David Young, founder of Oxford Analytica, who delivered a keynote at the branch's annual networking event. The highlight of the year was a conference on *International Perspectives on Contemporary Global Challenges*, co-sponsored with New England Canada Business Council and Canadian Women's Club of Boston, which featured Hon. Barbara Bodin, former U.S. Ambassador to Yemen, Dr. James Reed, Harvard University and Alan Schecter, former Chair, J. William Fulbright Foreign Scholarship Board, U.S. Department of State.

PUBLICATIONS

INTERNATIONAL JOURNAL

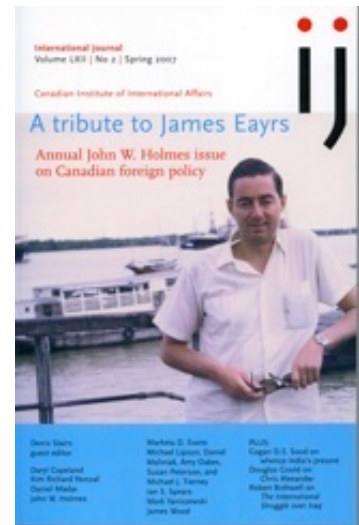
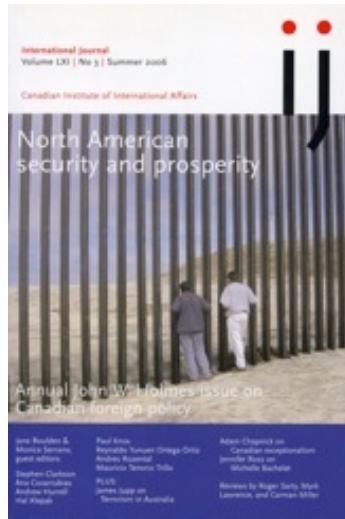
The second full year of the redesigned International Journal began with Summer 2006 (Volume 61 no. 3), our annual John Holmes issue on Canadian foreign policy. The issue focused on North American security and prosperity, and was guest-edited by Jane Boulden and Monica Serrano. The following issue was entitled *Gidsland: Is there a mentor state?*

2007 began with the publication of our winter issue, guest-edited by Charles-Philippe David & Jean-François Gagné, and it focused on natural resources and conflict. Lastly, the spring issue (Volume 62, no. 2) was a tribute to James Eayrs, and was also the 2007 John Holmes issue. Several scholars paid tribute to Eayrs' work, including our guest editor Denis Stairs. A reception was held in Eayrs' honour, with many of the contributors to the issue (and Eayrs himself) attending.

Bruce Gilley won the Marcel Cadieux Distinguished Writing Award in 2006 for "Elite-led democratization in China: Prospects, perils, and policy implications," published in the Global China issue, (Volume 61, no. 2).

The Marvin Gelber Essay Prize was awarded to Michael Cotey Morgan in 2006 for "Michael Ignatieff: Idealism and the challenge of the 'lesser evil'," published in the Gidsland issue, Autumn 2006.

An interactive website was launched to promote the journal online and raise awareness for the organization as a whole (www.internationaljournal.ca).



BEHIND THE HEADLINES

In 2006, Behind the Headlines became a publication of the Canadian International Council. It has been published by the CIIA since 1940. Articles in the series provide timely comment on international developments and Canadian foreign policy issues and are intended for a general readership. In addition to the printed copies, issues are available in PDF format on the CIIA website. During the year ending in June 2007 the following issues were released:

Norms, Institutions and UN Reform: The Responsibility to Protect by Jutta Brunnée and Stephen J. Toope

Our Nuclear Future: Hanging Together or Hanging Separately by Paul Heinbecker

Global China by Minxin Pei, Jeffrey Bader, Jacques Mistral and Ted C. Fishman.

Arctic Sovereignty: What is at Stake? by Donald McRae

The European Union Fifty Years after the Treaties of Rome by Amy Verdun, Thomas Christiansen, Oliver Schmidtke and Douglas Goold

Canada and the Americas: A Time for Modesty by Jean Daudelin

This series of web-based publications was launched in 2004, enabling the Institute to increase the flow of comment on international developments in a flexible format and with rapid turnaround. Issues released in the year ending June 2007:

A Journalist's Perspective on IMF Reform by Paul Blustein

Peacekeeping to Peacebuilding, Burundi: a Minor Success with Major Consequences by Carolyn McAskie

The 'Canadian Way' in the Middle East by Adam Chapnick

Sanctions, War and Oil: lessons from the Middle East by Reid Morden

Harper's Foreign Policy Success by John Kirton

A Responsible Global Citizen? Canadian Contributions by Andrew F. Cooper and Jean-Francois Lévesque.

The Social Sources of Haitian Despotism by Robert Fatton Jr

Respect for Human Rights: A Condition of Stability by Michael Wodzicki

Addressing a Principled Foreign Policy by Hugh Segal

Canada's Foreign Policy Priorities in the Post 9/11 Era by Representatives of Canadian political parties

Introduced in 2006, this series of web-based publications addresses various aspects of the global security environment and how they affect Canada's national security. Issues released in the year ending June 2007:

Regional Security in Central Asia by Michael Berk and Karen Lu

Afghanistan: The Realities of Peacebuilding in a Failed State by Derek Fraser

The Future Security Environment: Threats, Risks and Responses by Peter Gizewski

Pakistani Politics and its implications for regional security and NATO in Afghanistan by Kamran Bokhari and Julian Schofield

American Nuclear Strategy and the Implications for Canada by David S. McDonough

Stemming from the partnership with CIGI, CIIA launched an IGLOO online community in the fall of 2006—www.ciia.org. IGLOO is an online international network that provides a means for accessing, sharing and disseminating governance information and research from anywhere in the world. By linking into this portal, CIIA members are connected to a knowledge network and valuable research tools that transcend borders, disciplines, and economic boundaries.

Branches began working with the CIIA/IGLOO Community Support Specialist to diversify the branch pages with content developed specifically by and for each branch. Upcoming branch events are now fully searchable by city and event type and are featured on the CIIA homepage. Information about past events and conferences including summaries, reports, videos and photos, are also available online.

A new private area for branch executives was developed to provide downloadable CIIA materials, templates and other information. Several branch executives received one-on-one training sessions with the Community Support Specialist in order to better understand the new online capabilities available to branches through the IGLOO community.

A new feature, “CIIA Members in the News,” was launched in order to showcase the diverse work of our talented members across the country.

The site’s Member Directory allows members to share their contact information, interests, documents and resumes with fellow CIIA members and connect with a wide network of non-governmental organizations, academics, practitioners and students across Canada and around the world.

This year the CIC’s annual foreign policy conference went online, with some Youth Symposium participants writing online web logs (blogs) summarizing sessions and providing insight into the issues raised by the speakers. Through the new online Resource Centre, visitors to the CIIA website are able to access current and archived versions of *Behind the Headlines*, *International Insights* and *Institute Affairs*.

DEPARTMENT OF NATIONAL DEFENCE: SECURITY AND DEFENCE FORUM INTERNSHIP

The Security and Defence Forum (SDF) is a program of the Department of National Defence that aims to promote relevant work experience opportunities for recent MA graduates in complement to their security- and defence-related studies.

CIIA welcomed its first Security and Defence Forum intern, Karen Lu, in September 2006. Karen was one of four national internship recipients selected. During her year-long research and work internship at the Institute, Karen conducted research into the operational possibilities and

outcomes of Canada's 3D approach to post-conflict reconstruction in Afghanistan and its development as a key capability in meeting Canada's responsibility to protect. In addition to presenting a paper at the Conference of Defence Association's 9th Annual Graduate Student Symposium, she produced a final research paper that examines how the application of the whole of the responsibility to protect doctrine, as originally articulated by the International Commission on Intervention and State Sovereignty (ICISS), may help to rationalize the Canadian mission in Afghanistan as it makes the transition from combat to security forces training and development.

An SDF intern, Karen engaged with colleagues in the SDF Centres of Excellence across the country and attended a special Defence Issues Briefing held on 11-13 December 2006 in Ottawa. The policy briefings provided a first glimpse of the direction of Canada's defence policy under the Harper government. On the programming side, Karen assisted in the organization of many of the Institute's security- and defence-related conferences, roundtables and speaker events, notably, the 2007 Youth Symposium and Foreign Policy Conference examining the themes of conflict, reconstruction and the dilemma of intervention.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2007

ASSETS		2007		2006
	Cash	26,610		3,332
	Accounts Receivable	15,261		26,769
	Deposits and prepaid expenses	22,806		16,986
	Investments	989,879		993,753
	Capital Assets	17,411		20,705
		\$ 1,071,967	\$	1,061,545
LIABILITIES				
	Bank Indebtedness	40,729		345
	Accounts Payable and accrued liabilities	21,460		33,084
		62,189		33,429
UNEARNED		284,489		200,296
FUND BALANCES				
	Net Assets invested in capital assets	17,411		20,705
	Externally Restricted	428,475		443,726
	Internally Restricted	703,000		703,000
	Unrestricted	(423,597)		(339,611)
		725,289		827,820
		\$ 1,071,967	\$	1,061,545

STATEMENT OF OPERATIONS FOR THE YEAR ENDED 30 JUNE 2007

INCOME		2007		2006
	Programmes	168,680		152,085
	Corporate Members	68,000		123,216
	Publications and Members	162,050		160,929
	Donations	119,765		88,918
	Grants	102,185		135,090
	Investment	90,194		95,516
	CIGI Funding	268,459		39,753
	Other	3,777		
		\$ 983,110	\$	795,507
EXPENDITURE				
	Programmes	217,777		213,166
	Publications and Membership	171,086		145,706
	Library	12,306		12,964
	Administration	616,465		562,906
	Other	41,060		2,000
	Amortization	14,616		17,454
	Investment Management fees	12,331		11,750
		\$ 1,085,641	\$	965,946
NET INCOME FOR THE YEAR \$		(102,531)	\$	(170,439)

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